

Prepared by
Office of the ACofS, G2
Headquarters USAIC
Fort Benning, Georgia



# DEPARTMENT OF THE ARMY

ARI FIELD UNIT, BENNING

U. S. ARMY RESEARCH INSTITUTE FOR THE BEHAVIORAL AND SOCIAL SCIENCES P.O. BOX 2086, FORT BENNING, GEORGIA 31905

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FOR THE CHIEF:

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R&D Coordinator

#### PREFACE

This annual supplement is a resume of significant events which occurred during calendar year 1964 and is considered to be of value for headquarters staff members in formulation of plans and policies. Problems encountered, their solutions and the results obtained are outlined.

Information contained in this report is based on reports submitted by section historical officers. Supporting documents are on file in the Office of the Chief of Military History and in this head-quarters. Of necessity, the historical report is presented objectively and in brief summary. Tedious, detailed discussion of problems has been avoided.

This report is prepared in compliance with AR 870-2 and Head-quarters Third United States Army Regulation 870-2.

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# MISSION, ORGANIZATION AND KEY PERSONNEL

#### Mission

Command the post of Fort Benning, Georgia and provide for the efficient and economical operation, administration, training, security, service and supply of all individuals, units, and activities located there except those functions and command responsibilities specifically retained by the United States Continental Army Commander, the Third Army Commander, or the head of a Department of the Army agency.

Accomplish the planning and preparatory tasks assigned by the Third US Army Basic Plan (3 USA-BP) and related programming publications, and implement as required.

Manage family housing activities, including acquisition, utilization, assignment, programming of new construction, repair, improvement, and disposal of Government-owned, mortgage-financed (Wherry and Capehart), leased rental, rental guarantee, sub-standard, inadequate, Title III (defense housing), and relocatable/transportable, to include trailer types of family housing.

Train, equip (including replacement trainees in CONUS OPS and STRAF units and those trainees in apprenticeship training as directed), insure the readiness of, and deploy as necessary those combat forces and support elements assigned.

Plan, conduct, and support small arms competitive marksmanship programs, to include rifle and pistol matches.

Command the US Army Infantry School, Fort Benning, Georgia.

Provide for transportation of freight, cargo, and passengers by land, air and water. (Excludes the operation of ports and first destination transportation costs.)

Operate the Army-wide communication and pictorial services, including STARCOM and MARS, except facilities under the operational and administrative control of the OCSIGO.

Provide for the disposition and disposal of surplus and foreign excess personal property.

Provide timber harvesting services.

Provide installation medical supplies and medical and dental care through Martin Army Hospital and dispensaries.

Provide preventive medicine and veterinary services.

Provide for official entertainment and community relations.

Provide logistics, field maintenance and such other support to USAR and ROTC units in the Third US Army area, as directed by Headquarters Third US Army.

Supervise all training and coordinate field training for all ARNG units, except air defense on-site units.

Assist state authorities in providing training facilities (e.g., maneuver areas, ranges, etc.) in the accomplishment of armory training (multiple drills and/or week-end assemblies); provide suitable training facilities for the conduct of ANACDUTRA.

Provide for the following support functions:

- a. Local headquarters command administration.
- b. Local welfare services.
- c. Local maintenance and management of facilities.
- d. Field maintenance.
- e. Local logistic services.
- Preservation of order and protective services, to include all matters related to Provost Marshal and Military Police functions.

Provide support to the following activities under the direct command of CG, USCONARC.

- a. US Army Infantry Human Research Unit, Fort Benning, Georgia.
- US Army Marksmanship Training Unit, Fort Benning, Georgia (operational control, administration and supervision delegated to CG, USAIC).

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Provide administrative and logistic support to ARADCOM, USAMC and USACDC units and activities and other activities, units, and installations satellized by current directives and local accoments.

Provide for the establishment and continued implementation of plans, policies, and proceedures for the conduct of safety programs at all levels of command.

Provide for the general educational development of military personnel.

Operate branch office of the USCONARC division of the army stock fund.

Provide for the education of dependent children in accordance with separate instructions based on procedures and policies promulgated by the Commissioner of Education.

Provide for the establishment, staff supervision, and implementation of mans, unicles and procedures for the operation of Army Exchanges.

Propage and implement, as recessary, plans for assistance to civilian or other Federal agencies in the event of disaster or emergency.

#### ORGANIZATION

The United States Army Infantry Center was originally established as The Infantry Center per letter Headquarters, Army Ground Forces, Fort Monroe, Virginia, 23 October 1946, file 352/1232 (25 October 1946) GNGSP, subject: "Establishment of the Armored, Artillery, and Infantry Centers and The Ground General School Center." Department of the Army General Order Number 58, 29 July 1954, as amended by General Order Number 25, 13 April 1955, designated The Infantry Center as a Class I activity under the jurisdiction of the Commanding General, Third US Army, effective 1 July 1954. The Infantry Center was redesignated the United States Army Infantry Center effective 1 January 1957 by authority of Department of the Army letter AGAD-O(M) 322 Tables of Distribution (19 Oct 56) DCSPER, subject: "Designation of Tables of Distribution Units," 13 November 1956. The United States Army Infantry Center consists of all units and activities located at Fort Benning with the exception of the following: 2d Infantry Division, United States Army Infantry Board, United States Army Infantry Human Research Unit, Third United States Army Advanced Marksmanship Unit, United States Army Marksmanship Training Unit, United States Army Combat Developments Command Infantry Agency, 11th Air Assault Division, and Test, Evaluation and Control Group.



JOHN A. HEINTGES MAJ GEN USA

COMMANDING GENERAL US ARMY INFANTRY CENTER

AND

COMMANDANT US ARMY INFANTRY SCHOOL



EARL F. HOLTON
COLONEL INF
DEPUTY POST COMMANDER

ROBERT M. WILLIAMS COLONEL GS CHIEF OF STAFF



### CHAPTER II

# COMMAND GROUP FUNCTIONS

### COMMAND GROUP

# Assignments

Maj Gen C. W. G. Rich was Commanding General of the USAIC and Commandant of the USAIS from 1 January 1964 to 31 July 1964.

Maj Gen John A. Heintges assumed command of the USAIC and USAIS on 1 August 1964.

Brig Gen John Norton was Assistant Commandant of the USAIS from 1 January 1964 to 31 December 1964.

Col Samuel W. Koster was Chief of Staff from 1 January 1964 to 7 May 1964.

Col Rober M. Williams was assigned as Chief of Staff effective 8 May 1964.

# Important Functions

	IMPORTANT FUNCTIONS HELD AT FORT BENNING OR ATTENDED BY COMMANDING GENERAL
12 Feb	Patterson Award, Ft Benning (Patterson Award presented by Col (Ret) Arthur W. Allen, Jr., Deputy Secretary of the Army)
20 Fel	3d Army Commanders Conference, Ft McPherson
6 Mar	CG spoke to Columbus, Ohio, Chapter of AUSA
13 Mar	USMA Founders' Day
8 - 10 Apr	Biennual Infantry Cmdr's Conference, Warminster, England
23 May	Dedication of Marshall Library at VMI
5 Jun	Dedication of Bldg 4 (Guest Speaker was Gen Hugh P. Harris, Commanding General, United States Continental Army Command. Also in attendance were Lt Gen Albert Watson, II, CG, Third US Army, Lt Gen Ben Harrell, Asst Ch of Staff for Force Development, DA, and Lt Gen Walter K. Wilson, Ch of Engineers).
20 Jul	Columbus Yankees Appreciation Night for CG (Gen Rich)
30 Jul	Review and Reception for Gen Rich
31 Jul	Gen Rich departed (1400)
31 Jul	Gen Heintges arrived (1730)
3 Aug	Arrival Honors, Gen Heintges
4 Aug	Combat Arms School Conf, CONARC
16 Aug	Camp Perry Matches

20 Aug	Dedication of Eddy Bridge
24 - 26 Aug	AUSA Firepower Symposium, Ft Sill
29 Aug	Camp Buckner Awards, USMA
5 - 10 Oct	Quadripartite Conference, Warminster, England
16 - 19 Nov	AUSA Convention, Wash, D.C.

# US VISITORS

		Date of Visit
Dr McLucas, Dep Secy of Def (equiv 3 Star)		30 Jan 64
Gen Paul D. Adams, CINC USSTRICOM		3 Feb 64
Mr. Califano (equiv 3 Star), Counsel for DA		24 Feb 64
Stephen Ailes, Secy of Army		11 Mar 64
Ralph R. Hardy, House of Rep (Idaho)		19 Mar 64
Gen H. P. Harris, CONARC		3 Apr 64 3 Jun 64
Gen P. L. Freeman, Jr. CINC USAREUR		5 Apr 64
Gen E.G. Wheeler, CofS		20 May 64
Mr. Harry C. McPherson, Dep Under Secy of Army for Internat Affairs		15 Jul <b>64</b>
Gen (Ret) M. B. Ridgway		15 Oct 64
Dr. Fritz Kraemer, Off of CofS		4 Nov 64
Mr. Geo. Evans, House Appropriations Comm (GS-18)		12 Nov 64
Rep Marsh, Rep from Va	,	22 Nov - 13 Dec

# FOREIGN VISITORS

Le Com Alberta E V M The Land Company	Date of Visit
Lt Gen Alberic F. V. M. Thomas, Insp Gen, Belgian Army	11 May
Lt Gen Alfred Erich Zerbel, CofS, Army, Germany	16 - 18 Mar
Dr. Richard Jaeger, VP of Bundestag	8 - 9 Sep
Mr. Karl B. Gumbel, State Secy, Min of Def, Germany	4 - 5 Dec
M/G Leonard W. Thornton, CofS, New Zealand	4 - 5 May
Mr. Barend Johannes Vander Walt, Mem of Parl, South Africa	10 -12 Dec
Lt Gen Rafael Maria Cavanillas Prosper, C of Central Gen Staff, Spain	9 - 10 Jul
Gen KAO K'vei-yuan (China), Ministry of Nat'l Defense, Dir, Gen Political Warfare Dept	28 - 30 Jun
Col Robert A. Adebayo (Nigeria), CofS	7 - 10 Jun

# SECRETARY GENERAL STAFF

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The Protocol Division of the Office of Secretary General Staff made preparations and arrangements (billets, transportation, itineraries, escorts, etc.) for 157 U.S. Distinguished Visitors and 556 Foreign Distinguished Visitors.

Coordination was made for 12,469 other U.S. official visitors and 247 foreign official visitors.

# HEADQUARTERS COMMANDANT

The Headquarters Commandants Office was divided into two operating sections coincidental with the opening of the new headquarters, Building Number 4. The Headquarters Commandant maintained offices in Building 35 for the supply section, in addition to staffing Building 4. The YAC activities continued to operate from Building 1054.

#### CHAPTER III

# STAFF FUNCTIONS

#### ACofS, G1

ACofS, G1, consists of five divisions: Personnel Policy, Personnel Services, Program Management, Manpower Division and Schools; it exercises staff supervision over 13 special staff sections and agencies: Adjutant General, Physical Evaluation Board, Civilian Personnel, Chaplain, Safety Section, Headquarters Commandant, Community Services Agency, Special Services, Education and Development, Army Exchange Service, Provost Marshal, Main Officers' Open Mess, and Noncommissioned Officers' Open Mess. Events of interest during 1964 are summarized as follows:

Community Service Agency: On 22 Sep 64, the Community Service Agency was established to meet the need for a centralized agency which could provide Fort Benning with an effective system for bringing the diverse resources of all post and local agencies to bear on the relief of personal welfare problems. This assistance will be furnished by referral or use of volunteer groups. The agency is designed to keep commanders informed of the problems which may adversely affect their personnel. Unit commanders will retain direct control of and responsibility for welfare operations conducted by their units. However, professional guidance and staff coordination to facilitate liaison with or the identification of the source most beneficial will be provided. The Community Service Agency has handled 181 recordable cases involving both officer and enlisted men on active duty and local military families whose sponsors are assigned at stations other than Fort Benning. Inquiries have been received from Fort Monmouth, Fort Holabird, Fort Dix, Fort Lewis, and Fort Lee for organizational and guide-line information to assist in establishing similar agencies at these posts.

Community Activities Association: The Community Activities Association supports three activities - Visiting Nurses Program, Preventive Dental Health Program, and the Youth Activities Club - established for the benefit of military personnel and their dependents. The CAA Fund Drive for FY 64 was conducted during the period 12 Aug to 12 Sep 64. The established goal of \$48,000.00 was exceeded by \$5,205.58.

Literature Screening Board: A literature screening board was established by G1 Personnel Services Division in July to screen books and periodicals in post exchanges, post libraries and unit day rooms.

Off-Base Equal Opportunity Inventory: Department of the Army letters, AGAM-P(M) (1 Oct 63) and DCSPER, DA (4 Oct 63) require reports, subject: "Off-Base Equal Opportunity Inventory." Semi-annual reports were required, the first submitted on 24 Oct 63 with a final report on 15 Apr 65. The latest required report of 15 Oct 64 was prepared and dispatched to DA by GI Personnel Services. Reports continue to indicate steady progress to equalize off-post opportunity for military personnel assigned to Fort Benning.

Public Education of Dependent Residents: School enrollment at the end of the second quarter of FY 65, School Year 1964/65 was as follows:

On-base Kindergarten through 8th grade	4264
On-base high school attending public schools in Muscogee County	829
On-base attending private and parochial schools in Muscogee County	250
TOTAL	5343

Status of School Construction Requirements: Contract was awarded on 22 Aug 64 to provide a separate dining facility, to modernize the kitchen and provide dressing rooms with lockers and showers for the students at the Don C, Faith School; to provide a three classroom addition to the Wilbur School; and, to provide a conference room and central air conditioning of the administration offices in Building 880-A.

Bids for a new 16 classroom air conditioned elementary school to be located in the new NCO Capehart area were received on 22 Sep 64. The bids were too high and were rejected by the Housing and Home Finance Agency.

The construction awarded on 22 Aug 64 has been substantially completed. The three class-room addition to Wilbur School were to be occupied 7 Jan 65. The Faith dining room and showers will be available for use prior to the end of Jan 65 and the expansion and air conditioning of the central administrative offices is complete. Remaining facility requirements to meet the projected needs for school year 1965/66 have been approved and contracts awarded for the bulk of the construction.

Application for the following additional facilities projected to be required for School Year 1965/66 has been forwarded through the proper channels:

- a. Nineteen additional classrooms, all of which were requested to be provided as additions to existing or approved permanent buildings.
- b. Expansion of the Wilbur School library to provide approximately 460 additional square feet of book shelving space.
- c. Construction of a maintenance building to provide approximately 2800 square feet to be located on the E. A. White School grounds.

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Desegration of Local Public Schools: The Muscogee County Board of Education on 28 Dec 64 resolved to accelerate the School District's Desegregation Plan to include grades 9 through 12 in Sep 64. The plan to desegregate was implemented in September without incident. Baker High School now has two Negro students.

Accreditation of Schools: The Fort Benning Dependents Schools were able to meet all accreditation requirements of the Southern Association of Colleges and Schools at the end of the first month of school year 1964/65 and will therefore continue to be accredited without deficiency.

Special Services: Bids will be let for furnishing and decor of the new Service Club in Kelley Hill, which will be completed 1 Feb 65.

A \$140,000 contract for an addition to the Main Post Library was awarded.

Central Post Fund: The established goal of \$80,000 for the United Givers was exceeded by \$32, 238.

<u>Civilian Personnel</u>: Forty-eight civilians completed first aid instructions during December.

Incentive awards were presented to 575 personnel.

Chaplain: Attendance at religious services exceeded the CONARC goal by 7%.

There were 234 Christmas baskets presented to needy military families.

Adjutant General: A total of 1,112 questionnaires from retired personnel and unaccompanied dependents have been received as of 31 Dec 64.

The Pre-Retirement Employment Counseling Program was initiated on 10 Dec 64.

Approximately 7,000 enlisted men were administered MOS tests.

The AG Postal Branch processed 82, 769 letters during the period 10 - 26 Dec 64.

Army Exchange: As of the close of the year sales in the Benning Exchanges total \$11,043,432 an increase of 29% over last year.

The average monthly number of employees rose to a high of 530 over 390 for the prior year.

Safety: Over 11,000 dependent school children attended a Bicycle Roundup Safety Program.

About 370 instructors were trained to conduct the Defensive Driving Program, and about 7,000 military were given two hours of instruction. Detailed information on each of the summarized topics is contained in sections which follow.

#### PROVOST MARSHAL OFFICE

General: With the assignment of additional military police personnel, emphasis has been placed on selective enforcement techniques to reduce traffic accidents. By use of accident spot maps, traffic surveys and studies and analysis of accident data, military police efforts have been directed to those areas which have experienced the greater number of accidents. These efforts have aided in producing a downward trend in accidents.

Activation of the 139th MP Company: In accordance with Department of the Army instructions, the USAIC Military Police Company was converted to a TO&E MP company and reorganized as the 139th Military Police Company (Post, Camp and Station) under the provisions of TOE 19-500D as augmented by TOE 29-500D. There is no change to authorized strength levels.

552d Military Police Company: The 552d MP Company was returned from USAREUR to Fort Benning at about 35% strength. Military police personnel assigned to this unit have been employed under the operational control of the Provost Marshal and have provided much needed assistance for enforcement and traffic control operations. In the near future replacements will be assigned to raise the unit's strength and permit accomplishment of advanced unit training and achievement of full readiness posture.

In Dec 64, the 552d Military Police Company completed its AIT training and became operational under the control of the Provost Marshal, USAIC. The unit is performing a post support mission in addition to training requirements.

Allocation of a Ford Microbus to Military Police Operations has resulted in increased efficiency in traffic accident investigations. A desk and benches have been locally fabricated and installed in the vehicle to permit interrogation of witnesses at the scene of the accident. The vehicle also contains special investigative and first-aid equipment. Special added lighting assists in traffic control at the scene. The vehicle may be used as a mobile command post for emergencies.

Bicycle Safety Program: In October 1964, the Traffic Division, Provost Marshal Section and Safety Section, in conjunction with the Police Department, Columbus, Georgia, conducted a bicycle safety program for dependent children. The purpose of the program was to familiarize children with safety requirements while riding their bikes, to make inspection of bicycles of those participating in the program, to report deficiencies noted to parents for necessary adjustments, and to urge the children to register their bicycles both on and off post, depending on their place of residence. "Lite-a-bike" reflector tape was issued to make bikes more visible during darkness.

Portable Radios: In December 1964, three portable transistorized radios were purchased by the Provost Marshal Section and provide communications between static foot patrols, mobile units and the Net Control Station. They are utilized in Air to Ground Operations (NAICT Exercises), CI Surveillances, special traffic details, foot patrols and Range Guard Activities and provide immediate contact with the Net Control Station at all times.

New Type Raincoats: Professional police all-weather raincoats were procured. These raincoats are made of bright yellow reflectorized material, providing maximum visibility under all conditions.

#### SPECIAL SERVICES.

Service Club: The new Service Club No. 1, Building No. 2784, Sight-seeing Road, was formally opened 4 May 64 by the Commanding General and is the first permanent service club it. the Third US Army area. The furnishings and equipment were obtained from nonappropriated funds. Club facilities include a lobby with an information/checkout desk, individual sound-proofed music rooms, reading and writing rooms, card room, TV area, game room, ballroom with a completely equipped stage and a patio behind the club which adjoins Carey Pool. The new club is equipped with a sound system throughout.

It is expected that construction of the new service club building at Kelley Hill will be completed by 1 Feb 65. The master plan for furnishings and decor of this new facility has been completed. Specifications and drawings have been forwarded to prospective bidders.

<u>Libraries</u>: Branch Library No. 6, Building No. 9027, was signed over to Special Services in Nov 64.

Architects were selected for the addition to the Main Post Library. The completion date is Nov 65. The annex will include offices; storage space; reference and general reading room. It will provide for separate music, juvenile and young adult areas.

Sports: Football - During the 1964 football season, the Fort Benning Doughboys compiled a record of 10 wins and 1 loss, a 7 - 6 loss to Fort Eustis, Virginia.

a. Missile Bowl Football Game - Fort Benning was selected to participate in the 1964 Missile Bowl Football Game at Orlando, Florida, on 5 Dec 64 against Fort Eustis, Virginia, and won 9 - 3. Following the game, which was played at 1400 hours, an awards banquet was held at the Cherry Plaza Hotel in Orlando for all participants and invited guests. The Commanding General attended the game and the banquet.

b. Touch Football - The 1964 post company level touch football tournament was held 2 - 5 Nov 64. The 587th Engineer (Float Bridge) Company won the tournament and represented Fort Benning in the Third US Army Touch Football Tournament held at Fort Rucker, Alabama, 16 - 20 Nov 64. The 586th Engineer Company won the Third United States Army Company Level Touch Football Tournament without a defeat during tournament play.

#### Golf:

- a. The Post Golf Tournament was held 14 17 Jul 64 with Lt. Richard H. Canon winning the Open Division and Lt. Col. Garmon Aure winning the Senior Division.
- b. The Third Army Golf Tournament was held 11 14 August with the team championship won by Fort Benning. Lt. Canon, Fort Benning, was the Open Division Medalist. Major Carl Knowles, Fort Gordon, won the Senior Division.
- c. The All-Army Golf Tournament was held 25 29 August and won by the Third Army with the Fourth Army as runner-up. Lt. Canon, Fort Benning, was the individual medalist with a score of 280 in the Open Division. PFC Starks, Fort Benning, was the runner-up at 283. M/Sgt Agon Occhalini, USAREUR, won the Senior Division with a score of 300. Major Carl Knowles, Fort Gordon, was runner-up with a score of 307.
- d. The Interservice Golf Tournament was held 1 5 September: Third Army won the Open Division Championship with a score of 1141 (five man team, 72 holes of play). The Air Force was the runner-up team with a score of 1184. The Open Division Medalist was PFC Homero Blancas, Fourth Army, with a score of 278. The Senior Division winner was M/Sgt Agon Occhilina, USAREUR, with a score of 295. The runner-up was Commander Peck, US Navy, with a score of 303.

Other Sports: 1964 Third US Army Company level Volleyball Championship: The 41st Company (Abn) 4th Student Bn, TSB representing Fort Benning, won the 1964 Championship held at Fort Stewart, Georgia, 29 April - 2 May 64.

The Post Softball Tournament was held 24 - 28 August and won by Co C, 1st Bn CTC. The runner-up was the 41st Co TSB.

Miscellaneous: On 10 May 64, construction was completed on a new automatic 24-lane bowling center, located on Sightseeing Road, Main Post Area. Major General Rich, Commanding General, officially opened the Center at 1600 hours, 15 May 64.

# COLLEGE LEVEL PARTICIPATION

The participation of military personnel in college level work through on-post attendance at the American University has shown a marked increase during the last semi-annual period. From January through June 1964 there were 1,754 enrollments in comparison with 1,205 enrollments from January through June 1963, representing an increase of 46 percent.

# CENTRAL POST FUND

The Central Post Fund disbursed \$908,721.16 during the second quarter of 1964 for the following activities: Special Services Activities, Fort Benning Bowling Center, Veterinarian Clinic, Libraries, Golf Course, Marina and unit dividends.

A grant of \$76,000 was given to units of the 11th Air Assault, 2d Infantry Division and Main Post Units for renovation of dayrooms and mess halls.

A new bowling center was completed and opened, May 1964.

The Central Post Fund disbursed \$201, 140, 67 during the third quarter. Major expenditures were for Unit Fund dividends and Special Services Activities to include sports, Service Clubs, Libraries, Bowling Alleys, and Golf Courses.

Third Army Grant allocations for the Kelley Hill Library and expansion of the Main Post Library now show a total of \$43,000 presently available for funding of the two projects.

#### COMMUNITY RELATIONS

The Joint Crusade and National Health Agencies Fund Drive was held 15 Feb 64 to 15 Apr 64. Ninety-eight percent of Fort Benning personnel participated. A sum of \$29,692.13 was collected and forwarded to appropriate agencies by the Commanding General, Fort Benning.

The United Givers Fund Drive was conducted 15 Oct 64 to 15 Dec 64 and was the most successful ever conducted at Fort Benning. The overall goal was \$80,000; however, \$112,238 was collected and presented by the Commanding General to the United Givers.

#### PUBLIC EDUCATION OF DEPENDENT RESIDENTS

Abnormal Increase in School Attendance: As a result of additional on-post housing and occupancy of housing by families with a larger number of school-age children, the on-post dependent schools had the largest increase in average daily attendance ever recorded:

	Grades	K - 8
Average daily attendance 62/6:	3	2894
Average daily attendance 63/64	1	3647
i I	ncrease	753 (26%)

Construction Requirements: As a result of this large increase in pupils and the projected increase through school year (SY) 1964/65 the installation has applied to the Commissioner of Education for the provision of the following additional school facilities:

One new 16 classroom air-conditioned school with related facilities to be located between Englander and Hope Streets. Application approved and funded. 2

A three (3) classroom addition to the William H. Wilbur School located on Custer Road. Application approved and funded. <sup>2</sup>

Addition of a separate dining room at the Don C. Faith School (Bldg 880) and the provision of lockers and showers. Application approved and funded.<sup>2</sup>

Expansion of the Administrative Offices (Bldg 880-A) to provide a conference room and central air conditioning. Application approved and funded. 2

Utilization of Temporary Buildings: Pending completion of the construction the dependent schools will be required to utilize buildings in the old hospital area which have been or will be converted into classrooms. The following buildings have been reserved for such use during part or all of SY 1964/65: 1005, 1006, 1007, 1008, 1011, 1036 thru 1042, 1051 thru 1053, 1092 and 1093.

Accreditation of Schools: After undergoing a two-year self study and improvement program, the dependent schools met the requirements for accreditation by the Southern Association of Colleges and Schools (SACS) and were officially accredited by the SACS for SY 1963/64.

Desegregation of Local Public Schools: High school age residents of the post (grades 9-12) attend public high schools in Muscogee County. A plan to desegregate the Muscogee County Schools has been adopted by the Board of Education and began with the twelfth grade in September 1964. On and off-post students eligible to attend grade 12 in September were given an

opportunity in February 1964 to register for attendance at the school of their choice. An opportunity to register for the school of their choice was given in August 1964 for those eligible to attend grade 12, who had moved into the district after the February registration.

#### SAFETY PROGRAM

Bicycle Safety Program: Over 1,000 dependent school children attended a Bicycle Roundup safety program during the quarter. The program was conducted in accordance with the recommendations of the Bicycle Institute of America Safety League.

Defensive Driver Training Program: A Defensive Driving Program was inaugurated and 370 instructors were trained to conduct the initial training program in all units on the installation and for 7,000 US Army Infantry School students, staff personnel and personnel from small tenant units. Supporting handout materials were distributed in the following quantities:

35,000 Safety Policies
35,000 Defensive Driving booklets
10,000 Drinking and Driving leaflets
10,000 Safe Driving Slogans
Approximately 5,000 posters.

#### MANPOWER

Employment Freeze: As directed by Third US Army, G1 directed a freeze on permanent appointments to wageboard positions to be effective 30 Nov 64. Freeze is imposed until 28 Feb 65. Purpose of freeze is to allow for a maximum effort to fill positions on a permanent basis with employees at bases being closed and with employees scheduled for separation by reduction in force or failure to accompany a function. A freeze on classification act employees was not imposed; however, Third Army advised that every effort should be made to seek out and fill vacancies with career employees affected by base closures, transfers of functions or reduction in force.

#### CIVILIAN PERSONNEL

<u>Suggestions</u>: During the second and third quarters of Fiscal Year 1964, 444 suggestions were submitted by military and civilian personnel. Of this number, 118 were adopted, resulting in a first-year savings of \$91,662. Cash awards totaling \$2930 were granted for the adopted suggestions.

Employees Presented Service Emblems: During November 575 employees were presented length of service emblems and certificates for 10 to 40 years of Government service. The Commanding General presented certificates and emblems to employees with 30 and 40 years service. Presentations to employees with 10 and 20 years of service were made by section chiefs.

Relationships with Employee Organizations - Election Conducted: As a result of an arbitrator's decision on 6 Oct that all nonsupervisory Wage Board employees, excluding Engineer personnel and employees of tenant activities, constitute an appropriate unit for recognition purposes, an election was held on 10 Dec to determine whether such personnel desired recognition by the Chattahoochee Valley Metal Trades Council.

As a result of the election, the CVMTC will be granted exclusive recognition for these employees.

#### CHAPLAIN

The activity requires \$60,000 annually in non-appropriated funds and in excess of \$100,000 in appropriated funds to provide tools for more than 50 Chaplains using 21 Chapels and 21 education facilities other than Chapel Centers.

The Protestant Vacation Bible School conducted in June was the largest in post history with an average daily attendance of 1400 children and volunteer workers. Sunday school attendance of all faiths averages 2, 200 children weekly.

The attendance goals at weekly religious services and religious education functions in the Infantry Center far exceeded CONARC goals.

The increase in attendance for religious education is largely due to the increase in services conducted. A noon-day service is held each week day at the Infantry Center Chapel, Building 35, and Building 4. A Sunday evening service is held in the Infantry Center Chapel.

The increase in religious education is due to the increase in attendance at the general Protestant Sunday School; the Episcopal Sunday School was closed for the summer and reopened in September; also, catechism classes for Roman Catholics which were suspended for the summer months reopened in September with a large increase in attendance.

During December, 234 Christmas baskets for needy families were distributed.

Logistical Support: Three chapels in the Harmony Church area used by the 11th Air Assault Division were completely renovated, refurnished, and air conditioned. They are now outstanding places of worship.

Several chapel centers were opened in the 2nd Infantry Division and 11th Air Assault Division areas to provide sites for Bible classes and social-religious activities conducted by Chaplains when chapels were unsuited for such programs.

The hospital stockade, USAIC, and main Catholic chapels received considerable new equipment making them more suitable as places of worship. Notable are the new organ and new stained glass windows for the USAIC Chapel, new pews for the stockade chapel, wall-to-wall carpeting, new window drapes, a new dossal curtain for the hospital chapel, and new rugs for the Main Post Catholic Chapel.

#### ADJUTANT GENERAL

Participation in Automatic Data Processing System: The automation of many personnel functions will be initiated in the near future. Although still in the planning stage, the use of ADPS equipment in the personnel area will accomplish a noted change in personnel responsibilities. This command as well as others throughout CONUS will be awarded a computer which, in conjunction with other electronic equipment, will join the current production resources of the USAIC Data Processing Section, Office of the Comptroller. The Center Data Processing Section will work closely with the AG project officer in the implementation of functions in the personnel field. <sup>5</sup>

The AG, USAIC, will be responsible for aiding in systems development, setting up an AG Data Processing Branch under MPD, operating this branch, and coordinating all personnel information and reports between the Unit Personnel Sections at Fort Benning and the Center Data Processing Section. The AG, ADPS Branch, will completely incorporate the Strength & Accounting Unit, presently an element of the Personnel Actions Branch, MPD, AG Section. This

branch will assume the processing of morning reports (prime source document for personnel information), in addition to other sources of information on personnel suspense items and USAIC orders. Actually, the new branch will act as a middleman in all actions between the UPS and Center Data Processing Section, will receive all input documents, code them, check for completeness and correctness, punch cards, and forward to the Data Processing Section for action. The branch will establish schedules for report input and output and make decisions regarding the desirability and frequency of reports.

This activity will relieve the UPS of many current reporting responsibilities as well as providing reports to assist the local command. All military personnel at Fort Benning will have numerous items of personal data (approximately 70 items on officers and 80 items on enlisted personnel) in storage at the Center Data Processing.

Change in Staff Responsibility for Assignment and Control of Officer Personnel: Effective 24 Apr 64, responsibility for assignment and control of officer personnel was changed from the Officer Personnel Branch, AG-MPD, to the Gl Personnel Policy Division. This change was effected to comply with principles of reorganization within US Army Garrisons previously implemented by higher headquarters.

Reorganization of activities within this Section are as follows: Abolishment of the Office of the Chief and Personnel Management Unit, Officer Personnel Branch; and redesignation of the Headquarters Personnel Unit as a Branch. The enlisted and civilian spaces were reinstated under a portion of TD 3A-d150 for the Gl Section. The officer space was retained by this Section and reinstated as Line 001, Para 07H, Installation Postal Officer (appointment of full-time postal officer directed by the C. G., Third US Army).

Overseas Reassignment of Enlisted Personnel; Policy and procedural changes governing reassignment of enlisted personnel (grades E6 and below) to overseas theaters are currently under study and are being tested at DA direction (AR 614-215).

Under the current system, excluding the test, levies are received from DA alerting individuals by name, grade, service number, MOS and theater. Theaters of assignment are designated simply as Europe, Canal Zone, Korea, Alaska, and Pacific Long Tour. Pacific Long Tour includes Hawaii, Japan, Okinawa and Philippine Islands. Alerted personnel have no knowledge of their unit assignment until approximately 60 days after alert notification.

Under the test system individuals are alerted for a specific designated oversea unit which will accelerate processing time under normal conditions from 60 days under the old system to 30 days under new system. The new levy system commenced with the August 1964 levy and concluded with the November 1964 levy. If the test met DA expectations and approval, AR 614-215 will be revised and all future oversea assignments will be effected in a like manner.

Geographical Relocation of AG Organizational Elements: Certain elements of the AG Section were expanded and/or relocated within geographical limits of the Main Post. The occupation of the newly constructed headquarters, Building 4, resulted in a chain movement of numerous staff elements of USAIC and USAIS between other buildings.

Accelerated Officer Candidate School Training Program: Procurement of officer personnel through the Officer Candidate School program has been greatly accelerated to meet demands for commissioned personnel in the US Army. 8 Infantry OCS classes are presently commencing almost on a monthly basis (10 classes during FY 64) compared to three to four classes annually for past years.

Retired Personnel Functions: Roster of retired military members and dependents of active military with sponsors not located at Fort Benning: A program was initiated to secure the

names and addresses of personnel residing in the vicinity of this station for planning and programming Post facilities available in functional areas provided. Further, the addresses of retired personnel residing in the vicinity are required to provide these individuals with DD, DA and local publications and other printed matter of personal interest.

- a. Personnel listings are secured from two sources. Source I: Listing of Retired Personnel which is published by the Finance Center, Fort Benjamin Harrison, Indiana, and available to Army Area headquarters. Source II: A questionnaire form (with instructional cover letter) published for distribution and completion by personnel concerned. A sufficient quantity of these forms are displayed in Post facilities (commissary, post exchanges, hospital, etc.) for pick up by subject patrons. Notices are conspicuously displayed in facilities inviting attention to the program.
- b. A total of 1,112 questionnaires have been received as of 31 Dec 64, from 1,039 retired personnel and 73 unaccompanied dependents. The 1,039 figure represents approximately one fourth of the total number of known retired personnel residing in the vicinity of Fort Benning.
- c. All questionnaires received from retired service members are forwarded to the Retired Activities Unit for preparation of an addressograph plate to be used for future mailing requirements.

Preretirement Employment Counseling Program: In preparation for the initial Phase I preretirement employment counseling session at this station and pending approval of the staff study and proposed regulation submitted to G1, a provisional type of activity has been established. 10 The Deputy AG and the coordinating NCO attended, as observers, a scheduled Phase I briefing at Third Army Headquarters, on 23 Nov 64. The Deputy AG also conducted a liaison visit with key department heads of the Georgia State Department of Labor in Atlanta.

- a. The initial phase I briefing was held at Fort Benning on 10 Dec 64 in the Main Post Theater and was attended by 406 retired and retiring military members with dependents. The briefing agenda included discussions by the Deputy AG who discussed facilities, services and privileges available to retired service members at military installations; also present was a representative of the Finance & Accounting Office, Fort Benning; representatives of the Georgia State Employment Service; Social Security Administration, Department of Health/Education and Welfare; U. S. Civil Service Commission; and the Veterans Administration.
- b. Observation at the Third Army briefing and the problems encountered during the briefing conducted at Fort Benning resulted in a re-evaluation of the present program, to include recommended changes, for forwarding to Department of the Army.

Monthly Retirement Ceremony: Action was initiated in Aug 64 at the direction of the Secretary General Staff, United States Army Infantry Center, to honor all retiring military personnel, this command, at a monthly retirement ceremony.

Personnel Status: Enlisted evaluation testing during Aug 64 showed a marked increase with 6,939 individuals evaluated.

Testing during November 1964 was complicated by the 11th Air Assault Division and major elements of the 2d Infantry Division participation in Exercise PROJECT TEAM. Approximately 7,000 enlisted men were administered performance and MOS tests during reporting period.

Postal Activity: The Postal Branch, AG-ASD, processed approximately 893, 648 pieces of mail during CY 1964, of which 82, 769 pieces were handled between 10 and 26 Dec 64. No major backlog occurred during this period.

Exchange Operations: The consolidation of Turner Air Force Base Exchange serving personnel at both Fort Benning and Turner Air Force Base.

- a. The primary purpose of the consolidation was better procurement prices through volume purchases and to afford the smaller Turner Exchange the benefit of Fort Benning Exchange's skilled technical personnel for increased operational efficiency.
- b. Consolidation is a new concept in exchange operations set forth by Headquarters,
   Army and Air Force Exchange Service.
- c. A major facet of this concept is the installation of computers in each area office to handle procurement, warehousing, distribution, stock control, and accounting functions. The Fort Benning computer will be installed by Feb 65.

New Facilities: In May and June of this year, the Fort Benning Post Exchange activated three new facilities implementing the latest and most modern design, decor, and equipment.

On 4 May 64 the first of these three activities was activated with the opening of a Snack Bar with a seating capacity of 100 in the new Main Post Service Club. The cost of the project was \$28,000.

On 19 May 64 a cafeteria with a seating capacity of 240 was opened in the new Infantry School Building. Building 4, increasing the number of Exchange operated food outlets to fifteen. The cost of the project was \$56,000.

On 22 Jun 64 construction of the new Cox and Kennon Concessionaire Garage was completed. The garage replaced one used for approximately twenty-five years and can accommodate 15 automobiles at one time.

The \$50,000 cost of this garage was borne solely by the concessionaire and was the first such undertaking by a Fort Benning Exchange Concessionaire.

#### FOOTNOTES

- Applications for the provision of School Facilities for children who reside on the Fort Benning Military Reservation, pursuant to Section 10 of Public Law 815 as amended. (not inclosed on file in the Post Dependent Schools).
- Letter, Department of Health, Education and Welfare, Office of Education dated 20 February 1964, and letter same office dated 6 April 1964.
- 3. Certificate of accreditation issued by the Southern Association of Colleges and Schools.
- Plan to desegregate the Schools of Muscogee County School District, Georgia, 16 September 1963.
- USCONARC Unnumbered Pamphlet, Fort Benning Data Processing Systems Specifications for Class I Installations, undated (Published 1963).
- 6. USAIC Reg 10-1, 7 Jan 64, pp 16.01a 16.10, subj: Manual of Organization, Mission and Functions (not inclosed).
- Third US Army Message, AJAAG-D-X 307525, 15 Apr 64 (quoting DA message 72406 dated 31 March 1964 and 74686 dated 6 April 1964.

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- USAIC Reg 350-50, 21 November 1963 (as changed), subj: Applications for Army Officer Candidate Training.
- 9. FB(3G) Form Letter 280, dated 22 September 1964, subj: Questionnaire for retired Military Personnel and Unaccompanied Dependents of Military Personnel (with instructional cover letter printed on reverse side).
- 10. Staff Office Historical Report, 1 July 1964 30 September 1964.

#### ACofS, G2

# Organization and Functions

Lt Col Ralph Sims was assigned as the ACofS, G2 from January 64 until his retirement in December 64. Lt Col Rudolph M. Reich was assigned as the ACofS, G2 effective December 64. The G2 office was organized in three divisions: Plans and Operations, Installation Security and an Administration Section.

There were no significant functional changes during the past year.' The primary new additional duty assigned to the G2 was that of Installation Historian.

The Installation Security Section continued to provide expeditious clearance actions for subordinate commands in addition to insuring proper security for all classified presentations under the auspices of the Infantry School.

# Foreign Visitors Program

During 1964 visits to Fort Benning by representatives of other nations are as indicated below:

Countries	Area	Visitors
18	Western Hemisphere Area Countries	417
11	European Countries	131
6	Middle East	26
4	Africa	8
7	Far East	37

# ACof S, G3

ACofS, G3 consists of six divisions: Program Management - Executive, Aviation, Plans and Operations, Special Projects, Training and Competitive Marksmanship; and exercises staff supervision over Range Control, Reserve Components, Third Army Training Aids and the Chemical Officer.

Outstanding events during this period were:

#### Aviation Division:

Chief, Aviation Division attended an aircraft allocation conference at MacDill AFB, Florida, 22 October 1964.

Hq, LAAC was assigned responsibility for utilization of Lawson Army Airfield by medium and heavy transport aircraft.

Permanent helipads were marked with concrete markers.

Plans and Operations Division: The following units were reorganized during this period - HHD 90th Replacement Battalion; HHD, 428th Med Bn; 95th Evac Hosp; 50th Med Co (Cir); 690th Med Co (Amb); HHD, 39th TC Bn; 515th TC (Lt Trk); 66th TC (Lt Trk); 505th TC (Med Trk); 197th Inf Bde.

Special Projects: The Special Projects Office was responsible for the following:

Visit of the Canadian Army Staff College personnel, 6 - 10 October 1964.

Visit of twenty-two officers and enlisted men of the German Army stationed at REDSTONE Arsenal.

Visit of Senior Foreign Officers Group.

Visit of eighteen officers of the Uruguay Army.

Honors for two of the Olympic Team gold, silver and bronze medals winners.

Visit of approximately 50 WAC Officers and Officer Candidates from Fort McClellan, Alabama.

Training Division: Emphasis was placed on unit training to improve combat readiness.

Competitive Marksmanship Division: The USAIC Rifle and Pistol Championships were conducted at the Pecan Grove, Post Pistol Club, 14 December 1964. Lt Colonel Edgar S. Burroughs, Jr., Match Director, made the opening address and Colonel E.F. Holton, Deputy Post Commander, the closing remarks and presented awards.

Third US Army Training Aids: An average amount of business was conducted with approximately 520 active training aid accounts. Mr. Clarence W. Rhodes received the 40-year service emblem. Five other civilian employees received 10 and 20 year emblems.

Reserve Components Section: Planned, coordinated and supervised the conduct of support for summer active duty training of approximately 6,000 reservists.

Chemical Section: CBR Classes 3-65 through 7-65 were conducted for two hundred enlisted men. A total of 167 enlisted men and 27 officers completed the courses with satisfactory marks. A total of 182 personnel completed the CBR proficiency test. Civilian radiological monitors from Columbus, Georgia were trained.

#### AVIATION DIVISION

The Aviation Division of G3 was established by USAIC General Order 38 dated 30 April 1964 as amended by USAIC General Order 49 dated 5 June 1964.

United States Air Force Support: United States Air Force Airlift and Tactical Air Support for Project TEAM was approved by CINCSTRIKE on 30 June 1964 for all requested support through November 1964.

Aircraft Cycles at Lawson Army Airfield: Utilization of Lawson Army Airfield by medium and heavy US Air Force transport aircraft was authorized not to exceed a total of 78 cycles per month. Project TEAM requirements support has exceeded and is forecast to exceed authorized rate necessitating a continuous inspection of Lawson Army Airfield by representatives from USAIC and TAC during scheduled operations.

Airfield/Heliports Classification: The following airfield Heliports were designated as Class "B" activities:

Manila Aux AHP

McKenna - Leyte Aux AHP

Aparri Aux AHP

Kelley Hill AHP

TODD AHP

Aviation Safety: During the period 1 October 1964 through 31 December 1964, no accidents were experienced. Total flying hours - 3, 108.

# PLANS AND OPERATIONS DIVISION

### Changes in Organization:

# a. Reorganized:

- (1) The following units were reorganized: Hq & Hq Det, 90th Replacement Battalion; Hq & Hq Det, 428th Medical Battalion; 95th Evacuation Hospital; 50th Medical Company (Clearing); 690th Medical Company (Ambulance); Hq & Hq Det, 39th Transportation Battalion; 515th Transportation Company (Light Truck); 666th Transportation Company (Light Truck); and, 505th Transportation Company (Medium Truck).
  - (2) 197th Infantry Brigade. 2
  - (3) 15th Finance Disbursing Section. 3
  - (4) 89th Ordnance Detachment (Explosive Disposal). 4

- (5) 95th Evacuation Hospital; 690th Medical Company (Amb); and the 54th Medical Detachment (Helicopter Amb). 5
  - (6) 86th Military Police Detachment (Criminal Investigation).
  - (7) 147th Ordnance Company (GS). 7
  - (8) 552d Military Police Company. 8
  - (9) 577th Engineer Battalion (Const). 9
  - (10) 510th Engineer Company (Maint) (DS).
  - (11) 586th Engineer Company (Float Bridge). 9
  - (12) 765th Transportation Battalion (HHD) (Acft M&S). 10
  - (13) 765th Transportation Battalion (HHD) (Acft M&S). 11
  - (14) 183d Chemical Platoon (Smoke Gen). 12
  - (15) 544th Engineer Battalion (Utilities). 13

# b. Activation:

The following units were activated at USAIC, Fort Benning, Georgia:

- (1) 66th Medical Detachment, 91st Medical Detachment, and 151st Medical Detachment. 14
  - (2) 198th Signal Detachment (Rad Rpr) (Avion). 15
  - (3) HHD, 14th Aviation Battalion. 16
  - (4) 139th Military Police Company, 17
- (5) Following units were activated at USAIC, Fort Benning, Georgia: Detachment 5, 581st Signal Company and the 544th Engineer Detachment (Utility).

#### c. Inactivation:

The following units were inactivated at Fort Benning, Georgia:

- (1) 66th Medical Detachment, 91st Medical Detachment, and 151st Medical Detachment. 18
  - (2) Detachment 5, 581st Signal Company (Service). 19
  - (3) 26th Finance Disbursing Station. 8

# d. Attached:

(1) Following units were attached to United States Army Infantry Center, Fort Benning, Georgia: 66th Medical Detachment, 91st Medical Detachment, and 151st Medical Detachment. 20

- (2) HHD, 14th Aviation Battalion. 21
- (3) 139th Military Police Company. 17
- (4) 198th Signal Detachment (Rad Rpr) (Avion). 15
- (5) 17th Aviation Company (Fixed Wing) (Light). 22
- e. Reassignment: The following units were reassigned: 11th Air Assault Division, 10th Air Transport Brigade, Test Evaluation and Control Group (Project TEAM), 1st Aviation Company (Fixed Wing) (Light), 17th Aviation Company (Fixed Wing) (Light), 72d Air Traffic Company (Air Traffic Control) (Army), and 165th Air Equipment Support Detachment. 23
- f. Project Team Support: The following units supported Project TEAM during the period September November 1964: 510th Engineer Company (Maint DS), 539th Army Postal Unit (Type E), 666th Transportation Company (Light Truck), HHD, 428th Medical Battalion, 50th Medical Company, 690th Medical Company, 98th Ordnance Company, HHD, 90th Replacement Battalion, 534th Signal Company (FWD S&M).

#### RESERVE COMPONENTS

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The Reserve Components division planned and conducted USAR Schools Pre-Camp Conference on 12 April 1964. The Conference was attended by representatives of the Reserve Components Section, units and agencies of Fort Benning concerned, and commandants and faculty members of the Raleigh USAR School, Raleigh, North Carolina; Pittsburgh USAR School, Pittsburgh, Pennsylvania; and Champaign USAR School, Champaign, Illinois.

A Pre-Camp Conference for USAR units scheduled for ANACDUTRA at Fort Benning from 24 May to 23 August 1964 was conducted. The Conference was held on 25 April 1964 and was attended by representatives from all USAIC agencies providing support for ANACDUTRA and representatives of Third US Army, IV US Army Corps, XII US Army Corps, and units scheduled for training.

The section participated in the planning and coordination of selected Fort Benning units and agencies to provide support for USAR units conducting ANACDUTRA.

Coordination was effected with the Range Control Section for the conduct of Multiple Drill for NG, USAR, and USMCR units. Weekend range firing for units requesting multiple drill training was conducted during the period 14 March through 17 May 1964.

#### COMPETITIVE MARKSMANSHIP DIVISION

The mission of the Competitive Marksmanship Division is:

- a. Coordinate and supervise the United States Army Infantry Center Competitive Marksmanship Program.
- b. Organize and supervise the United States Army Infantry Center Rifle and Pistol Team.
  - c. Provide a Match Executive and organized staff to host the following:
    - (1) Third United States Army Matches.
    - (2) All Army Matches.

- (3) Designated NRA Regional Matches (Southeast Rifle and Pistol Regional).
- (4) Interservice International Matches.
- (5) Olympic Teams and World Tryouts and Eliminations.
- (6) National International Championships.

# Organization:

The Competitive Marksmanship Division's organization consists of an Administrative Section, Range Section, Statistical Section, and a Supply Section.

A study to determine the feasibility of a permanent Competitive Marksmanship Division as opposed to the present method of organizing a provisional unit each marksmanship season was submitted to the ACofS, G3 for consideration.

The 1965 Competitive Marksmanship Program, hosted by the Commanding General, USAIC, began 14 December with the USAIC Rifle and Pistol Championships.

USAIC Smallbore Rifle and Pistol Match: The USAIC Smallbore Rifle and Pistol Match was conducted 17 through 20 March 1964 at Building 1514 with sixty-three (63) competitors participating. The match served as a training aid for Competitive Marksmanship Division personnel in preparation for the larger USAIC Rifle and Pistol Championships. An awards ceremony was held at the location of Building 1514.

USAIC Rifle and Pistol Championships: The USAIC Rifle and Pistol Championships were held 30 March through 3 April 1964 with seventy-five (75) competitors. This match was conducted on the Post Pistol Range and the McAndrew/Easley Range Complex. Opening ceremonies were held 30 March 1964 at the Post Pistol Range. Closing ceremonies were held in Classroom 4.

Fifth Annual Pan-American Rifle Matches: During the period 2 - 15 April 1964, the Pan American Rifle Matches were conducted at Fort Benning, Georgia. Sixteen (16) Latin American Countries as indicated plus the USAMU Team from the Canal Zone participated. The Countries were: Argentina, Brazil, Bolivia, Chile, Colombia, Dominican Republic, Costa Rica, Ecuador, Guatemala, Nicaragua, Jamaica, Mexico, Paraguay, Uruguay, Peru, and Venezuela. Colombia won top honors.

Third US Army Rifle and Pistol Championships: The Third US Army Rifle and Pistol Championships were held 1 - 9 May 1964 at the McAndrew/Easley Range Complex and the Post Pistol Range. Five hundred and eighty-seven (587) competitors were registered. Major General Rich, Commanding General of Fort Benning, was the official speaker, representing Lieutenant General Watson. The Individual Rifle Match Grand Aggregate was taken by Sgt Willie D. Jordan of the 2d Infantry Division with a score of 880-16. The Commanding General's Infantry Trophy Match winner was the 2d Infantry Division Team with a score of 1098. The Individual Grand Aggregate Pistol Match Winner was MSgt Fred S. Schaser with a recordbreaking score of 2619-103, nine (9) points over the old record. The Third US Army Commanding General's Pistol Team Match winner was 82d Airborne Division "Blue" Team with a score of 1119-34.

US Army - US Air Force Carrot Match: The US Army - US Air Force "Carrot" Match was conducted 25 - 29 May 1964 on the McAndrew/Easley Range Complex. Sixty-six (66) competitors representing the Army and Air Force were registered. The Army set a new record with a score of 1491 and the Air Force received the unwanted "Carrot Award."

Southeastern Regional Rifle and Pistol Match was conducted 29 - 31.May 1964 on both McAndrew/Easley Range Complex and the Post Pistol Range. A record number of competitors (835) were registered for this match. Awards were presented to the winners by the Post Pistol Club.

US Army Rifle and Pistol Championships: The US Army Rifle and Pistol Championships were held at the McAndrew/Easley Range Complex and the Post Pistol Range, 3 - 13 June 1964. Opening ceremonies were conducted on McAndrew Range with Major General Rich making the opening remarks, in lieu of General Harris, welcoming the 719 competitors. The USCONARC Commanding General's Individual Rifle Championship Match winner was Sgt William R. Lee of the USARPAC with a score of 988-89 out of a possible 1000. The winner of the Infantry Trophy Match was the USAREUR "Blue" Team with a score of 1259 surpassing the former record of 1169. The winner of the Commanding General's Individual Pistol Championship Match was SFC Andrew N. Jackson of Fourth Army with a score 2627-121. The US Army Service Pistol Team Championship winner was Fourth Army "Red" Team with a score of 1144-38. Closing ceremonies were held in Theater Number 1, 13 June 1964. Brigadier General Norton presented the awards.

Interservice International Shooting Competitions: The Interservice International Shooting Competitions were conducted 19 - 26 June 1964 with one hundred and twenty-five (125) competitors competing on Parks Range, Trap and Skeet Range, Running Deer Range, and the Post Pistol International Range. Col Holton, the Deputy Post Commander, made the opening remarks. Three (3) awards ceremonies were held during the match; therefore, no closing ceremony was held 26 June 1964 at the completion of competition.

National International Olympic Tryouts: This match began 29 June 1964 and terminated 14 July 1964. It was the final match for Olympic aspirants.

Awards Presentations: The awards presentations for each programmed match were usually conducted immediately after the match, either on the range or in Theater Number 1. The Third US Army and the US Army Awards Presentations were held in Theater Number 1 with Lieutenant General Watson, the Third Army Commander, making the Third Army Awards Presentations and Brigadier General Norton, the Assistant Commandant, US Army Infantry School, presenting the US Army Awards.

# CHEMICAL

<u>Civil Defense</u>: Civilian radiological monitors were again trained by the Civil Defense instructor teams from this section. In Columbus, Georgia, six classes were held on 3, 10, 17 October and 5, 12 December 1964, with 53 radiological monitors being trained. Other classes are being arranged for next quarter.

CBR School Activities: In February 1964 a Program of Instruction was prepared based on the courses being taught in the CBR School during the 1963-64 school year. The purpose in preparing this POI was to organize the course material and place the proper emphasis on important courses. For example, the instruction time on Fallout Prediction was increased from three hours to seven hours for FY 65.

An important result of organizing the courses being taught was the establishment, in the POI, of a reference point from which future instruction could be evaluated. From this work the preparation of the POI for FY 65 was made easier, and further changes were made based on experience gained with the FY 64 POI. The overall effect of this effort was an upgrading of CBR instruction.

Student complaints during the school year about difficulties encountered in understanding CBR material presented led to corrective actions in this area. The training aids department prepared copies of nomograms and M-5 fallout predictors in sufficient numbers to allow distribution to students during practical exercises. The M-5 Predictor was also distributed to Fort Benning units for use. Manuals were obtained in sufficient numbers to allow distribution to students. These actions made possible more effective instruction on certain aspects of CBR.

Preparation of 145 slides for the overhead projector also improved the efficiency of instructors.

Statistics for the CBR School classes are summarized below. During the first six months of 1964, 355 enlisted men attended the course with 93.2% making passing grades. The class average for this period was 80.9% out of a possible 100. These figures show a slight improvement over the last half of 1963 during which 256 took courses with 90.2% passing with a class average of 80.2.

Officer classes of 1964 had 97 students with 100% passing with a class average of 89.9. This compares favorably with the fall of 1963 statistics. During that time 71 officers took the course and 100% passed with a class average of 87.6.

<u>Civil Defense</u>: Third US Army placed upon this section a requirement to prepare a team of trained instructors to teach Civil Defense Radiological Monitoring courses in the surrounding communities. Three men were sent to Civil Defense courses to receive the training needed to qualify them for CD instruction.

From 6 April through 10 April 1964 the Radiological Monitoring for Instructors Course was attended by Captain Ward D. Fagan at OCD Eastern Training Center in Brooklyn, New York.

The same school was attended by Sgt Leonard K. Welliver from 13 April through 17 April 1964 and by Capt George W. Miles from 8 June through 12 June 1964. Plans are being made for other instructors to attend similar courses so this section will have enough qualified CD instructors to allow flexibility of operations.

To date two (2) CD courses have been held. On 18 - 19 May a Radiological Monitoring course was conducted at Thomasville, Georgia by Captain Fagan and Sgt Welliver. Thirty-four (34) students attended this course. The second course was held on 23 May 1964 at Thomaston, Georgia by Capt Fagan, Capt Miles, and Sgt Welliver with eighteen (18) students in attendance. Students at both courses showed good enthusiasm. Future courses will be conducted as they are requested by CD authorities and approved by Third Army Headquarters.

Change of Organization: On 18 June 1964 the Post Chemical Section was placed under staff supervision of the ACofS, G3, Hqs USAIC.

# SPECIAL PROJECTS

Conference of American Armies Visit: The purpose of the Conference of the American Armies was to enable senior military leaders of the American Republics to meet, discuss mutual problems, exchange ideas, and strengthen bonds of friendship and understanding. The 1964 Conference theme - "United for Progress - Allied for Defense," further emphasizes the fundamental purpose of working together for social and economic progress and for the security and defense of our respective countries. The host for the conference during the visit to the United States was General Harold K. Johnson, Chief of Staff. Major General John A. Heintges acted as host for the visit to Fort Benning.

## FOOTNOTES

- 1. GO 305, Hq TUSA, dtd 11 Dec 64.
- 2. GO 317, Hq TUSA, dtd 23 Dec 64.
- 3. GO 40, Hq TUSA, dtd 17 Feb 64.
- 4. GO 62, Hq TUSA, dtd 6 Mar 64.
- 5. GO 74, Hq TUSA, dtd 23 Mar 64.
- 6. GO 103, Hq TUSA, dtd 27 Apr 64.
- 7. GO 129, Hq TUSA, dtd 20 May 64.
- 8. GO 169, Hq TUSA, dtd 25 Jun 64.
- 9. GO 182, Hq TUSA, dtd 6 Jul 64.
- 10. GO 215, Hq TUSA, dtd 5 Aug 64.
- 11. GO 241, Hq TUSA, dtd 9 Sep 64.
- 12. GO 229, Hq TUSA, dtd 17 Aug 64.
- 13. GO 194, Hq TUSA, dtd 16 Jul 64.
- 14. GO 198, Hq TUSA, dtd 16 Jul 64.
- 15. GO 219, Hq TUSA, dtd 8 Aug 64.
- 16. GO 242, Hq TUSA, dtd 9 Sep 64.
- 17. GO 255, Hq TUSA, dtd 24 Sep 64.
- 18. GO 223, Hq TUSA, dtd 11 Aug 64.
- 19. GO 237, Hq TUSA, dtd 2 Sep 64.
- 20. GO 198, Hq TUSA, dtd 16 Jul 64.
- 21. GO 242, Hq TUSA, dtd Sep 64.
- 22. GO 197, Hq TUSA, dtd 16 Jul 64.
- 23. GO 213, Hq TUSA, dtd 1 Aug 64.

### ACofS, G4

ACofS, G4 consists of five divisions: Installations, Maintenance, Supply, Logistics, Management and Plans. Noteworthy events for the period were:

Installations Division: A housing survey conducted for Department of the Army included a complete survey of the Columbus, Georgia - Fort Benning vicinity, an area of approximately 70 square miles. The survey was to determine the available adequate housing both on post and in civilian communities for dependents of service personnel stationed at Fort Benning.

The commissary facility was expanded by approximately 7,500 additional square feet of sales area.

Maintenance Division: Intensified maintenance activities were initiated to meet increased goals of the materiel readiness program.

Supply Division: Data processing, as a means for supply actions, is being planned for many phases of supply operations.

Services Section: Twenty-two persons received monetary awards for savings affecting service operations.

The close of the 11th Air Assault Division tests created an unusually heavy workload for service operations.

A special overseas movement of supplies and personnel was completed.

One person received a monetary award for savings affecting administrative operations.

Effective 6 May 1964, the ACofS, G4 was assigned primary staff responsibility for planning and supervising the Installation Natural Resources Management Program.

### INSTALLATIONS DIVISION

Housing Survey: A survey of family housing for military families stationed at Fort Benning was completed in December 1964 and revealed an acute shortage based on permanent strength.

# MAINTENANCE DIVISION

Materiel Readiness: Colonel Youngman, Major DiGirolomo, and Mr. Busch attended a Materiel Readiness Conference at Fort McPherson, Georgia, on 10-11 December 1964. The conference discussed problem areas within maintenance management and operations. As a result of the conference, Fort Benning developed an intensified maintenance program to improve the installation maintenance posture.

### SERVICES SECTION

Classification of Personal Clothing: On 1 May 1964, the responsibility for classifying all personal clothing for the post became the responsibility of the Clothing Branch, QM Services Section.

Clothing turned in to the classification unit is classified as serviceable or unserviceable. All clothing classified as unserviceable is processed by the Quartermaster laundry for rough dry wash and then forwarded to the property disposal officer on a DA Form 1546. Serviceable clothing is sent to the laundry and returned to the combat serviceable stock.

On 24 April 1964, the clothing officer was appointed property officer for Installation Property Book Account No. 1c16, which includes clothing items chargeable to USAR account.

Excess Property: At a conference in Atlanta, Georgia, 4-5 June 1964, attended by Mr. James F. Rhodes, Property Disposal Officer, information was received that an additional mission of receiving and reporting service/agency excess was given to Property Disposal Officers

AR 755-20 was received 27 January 1964 indicating that the effective date of reporting by PDO would be 1 July 1964. Information received 26 June 1964 by unclassified message from Headquarters Third Army confirmed the effective date. The Atlanta conference specified any additional personnel spaces for Property Disposal would be handled at station level. Headquarters Third Army has requested additional spaces and funds from USCONARC. The TUSA

Awards: Colonel Edward M. Foxworth, Chief, Services Section, was presented a Management Improvement Award Certificate for outstanding achievement by the section during the second half of FY 1964, by Major General John A. Heintges, Commanding General of the Infantry

Mr. Harry C. Wood, Administrative Assistant to the Motor Transport Officer, was presented a cash award and Certificate of Recognition for the adoption of his suggestion submitted under the Army Suggestion Program. Mr. Wood's suggestion was to overstamp the driver's trip ticket to remind him to purchase only regular gasoline when making purchases with credit

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Mrs. Pearle C. Crisler was presented an award of \$25 for an adopted suggestion proposing that a sign be displayed to remind individuals of their responsibility to make their household goods shipment a successful move. The sign encourages individuals to discuss problems with the counselor prior to shipment. Adoption of proposal will result in saving considerable time

Mr. Ralph Howard of the Motor Transport Operations Unit was awarded a certificate and cash award for outstanding performance. The presentation on 7 January was made by Colonel

Installation of Circuits: Due to increasing demands for communication services generated by an increase of on-post troop units, 26 additional incoming trunks were installed during the period 10 January through 15 February 1964, providing a total of 91 incoming trunks. Six additional SCAN circuits were installed from Fort Benning to Rockdale Center switching point, for a total of 16 SCAN circuits.

The installation of additional trunks has eliminated the constant busy signals on calls during peak traffic periods.

Telephone Projects: Project USCONARC-3A-SIG-2117-64, Telephone Facilities, Academic Building, Off-Site, was completed on 16 January 1964 and project USCONARC-3A-SIG-2118-64, Telephone Facilities, Academic Building, On-Site, was completed on 13 May 1964.

Telephone facilities in the new Academic Building were completed and in operation by the scheduled opening date on 5 June 1964.

Project USCONARC-3A-SIG-2111-64-DEV, Trunk Cable Between Milliken, Harmony Church Central Offices was programmed for completion and acceptance; however, discrepancies in the cable were found which created a delay in obtaining delivery of material by the commercial contractor. The contract was extended and finally completed 5 August 1964 providing more adequate cable facilities between the Harmony Church area and Milliken Exchange; a portion of this cable was used to relieve the overloaded condition of the Harmony Church Exchange by converting the Harmony Church Trailer Park Class B telephones to the Milliken Telephone Exchange.

Project USCONARC-3A-SIG-2112-64-DEV, Additional Range and Training Area Cable, contract has been awarded and was originally scheduled for completion during this report period. However, the contractor was unable to obtain necessary cable and an extension was granted.

During this period it was necessary to make temporary repairs on the trunk cable across Upatoi Creek. High water caused the dam on which the cable was installed to break.

Project USCONARC-3A-SIG-2113-64-DEV, Placing Trunk Cable under Gas Pressure in MP Central Office. Material has been received; and installation of this project is to be accomplished by signal personnel. Scheduled starting date is 15 January 1965.

Project USCONARC-3A-SIG-2100-65-DEV, Buried Cable to reroute submarine cable crossing the river to the Alabama area contract has been awarded and a scheduled starting date of 7 January 1965 established.

Quartermaster Projects: The expansion of the main commissary store was completed and the store opened for business on 16 November 1964. This expansion added approximately 7,500 square feet of sales area. As many as 300 shoppers may be accommodated simultaneously.

Meat Market Expansion: The project to expand the meat market facilities in the main commissary store has been completed and the facility is now in operation.

Ceiling and Lights for Main Commissary Store: The project to lower the ceiling and install new lighting fixtures in the main store sales area has been completed. The new ceiling and new lights give the store an appearance comparable to similar commercial facilities.

Quartermaster Laundry: Installation of 10 new washing machines, 42" x 34", purchased for laundry equipment replacement, has been accomplished.

Quartermaster Bakery: A new dough mixing machine was received 10 Aug 64, and installed 28 Aug 64. The material advantages of the new mixer are: Better mix of dough, less work for the mixer operator, no loss of time due to breakdowns and maintenance and improved sanitation.

# PURCHASING AND CONTRACTING

Changes in Organization: In July 1963 the Purchasing and Contracting Section was reorganized as a Purchasing and Contracting Services Division under the direction of the newly organized Services Section.

Purchasing and Contracting was redesignated Purchasing and Contracting Section on 11 September 1964, and is under direct supervision of the Director of Logistics. Headquarters United States Army Infantry Center General Order Number 88, 15 September 1964, directed the reorganization as authorized in paragraph 1-201.53, USCONARC Procurement Regulation 715.5.

Workload: The workload for the period FY 1958 through FY 1964 was as follows:

FY	ACTIONS	DOLLAR VALUE
58	20,510	12, 457, 676
59	29, 351	13, 141, 226
60	35, 450	14, 793, 364
61	39,001	17, 070, 869
62	39, 798	20, 291, 787
63	42, 249	21, 236, 030
64	75, 297	28, 668, 205

#### TRANSPORTATION SERVICES

<u>Driver's Licenses:</u> Of 2,073 personnel tested, 1,881 passed and completed their training and obtained a driver's license. The written test phase of the training was the cause for most failures.

Outbound Household Goods and Baggage: This Unit received an IBM printing card punch machine for punching MILSTAMP ADP cards on all commercial shipments. One person was instructed in its use by personnel of the Finance & Accounting Office and subsequently taught other people in the Household Goods Unit and Freight Unit to operate the machine and punch the MILSTAMP and MILSTRIP cards. As a result considerable time is saved. During this period, Congress enacted legislation altering the military member's entitlements in connection with house trailer shipments. The ceiling was changed from 36 cents per mile to a maximum of 51 cents per mile or the total of the member's dislocation allowance plus the cost of transporting his PCS weight allowance of household goods, whichever was lower.

Inbound Household Goods and Baggage: While the amount of traffic did not appreciably increase during the period of this report, the quantity of crated shipments which this office handled grew larger, out-stripping warehouse space and necessitating use of commercial storage. The reweight program was intensified with about 40% of inbound shipments being reweighed. An additional program was initiated by Defense Traffic Management Service to reduce temporary commercial storage of shipments at destination.

Considerable benefits were derived from placing blank locator cards in all incoming personnel offices so newly-arrived personnel could fill them out immediately. This new system made immediate location of personnel possible and precluded unnecessary storage-in-transit at destination. The new packing and crating contract provided for free storage in the contractor's warehouse for the first 15 days, with the contractor unloading railroad cars reducing considerably the workload of this office's personnel and permitting more rapid handling of smaller household goods shipment and baggage resulting in better customer service for the military members.

School Buses: During the week of 24-28 August 1964, Mr. Ralph Howard and M/Sgt John Smith of the Operations Unit, in coordination with Mr. Calvin T. Roush, USAIC Schools Officer, prepared the school bus fleet for the term beginning 1 September 1964. Mr. Roush provided the density of school-child population in the various areas and the names of the schools to which the dependents would be transported. Routes and schedules for each bus were prepared and drivers assigned to buses and routes. All buses were given a general inspection and a further safety study was made. The school bus fleet began operation on the opening day of the 1964-65 school year, 1 September 1964, with twenty-nine 37-passenger buses, six 45-passenger buses, plus two carryalls.

Shipments in Support of Exercises: Exercise Hawk Star I required the movement to South Carolina of 766 Fort Benning personnel via bus. Ninety-seven truck loads of equipment weighing 3,730,000 pounds were shipped at a cost of over \$70,000. Eighty-five truck loads were returned. A half million pounds of equipment was shipped to California for Exercise Desert Strike at a cost of over \$35,500. Travel arrangements for 64 personnel were made via air and rail. In connection with Exercise Long Thrust, arrangements for movement by air and bus of 864 men were made. TDY of the 313th ASA Unit to Europe required airlifting of 154 men and shipment of 30 carloads of equipment weighing over 800,000 pounds.

The completion of test maneuvers of the 11th Air Assault Division created an unusually heavy workload for the passenger and freight units. A total of 1,616 individual air reservations were confirmed returning TDY personnel to their home stations, located in all parts of the United States.

Shipments handled for the 11th Air Assault Division included seven loads of ammunition, weighing 412,272 pounds, and 12 loads of equipment and supplies, weighing 290,061 pounds.

Supplies and equipment were also shipped to various points for Exercise Gold Fire I, consisting of 14 carloads and three truckloads, weighing 738,515 pounds.

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Transportation of Excess Materiel: Disposition instructions were received on locomotive USAX 8029 (unserviceable). Locomotive is to be shipped to New Cumberland General Depot, Pennsylvania.

Excess materiel shipped to various points included 96 carloads and truckloads, weighing 2,295,962 pounds. Over four million pounds of equipment was shipped to NG units, to depots for rework, or to ports for the Foreign Aid Program.

Passenger Activities: Company C, 313th ASA returned to Fort Benning from a temporary change of station in Bremerhaven Germany. Personnel were processed through the Brooklyn Army Terminal for trans-shipment to Fort Benning via commercial air.

During the Christmas - New Year holiday period, transportation personnel coordinated with rail, bus and air carriers to furnish transportation for military members departing on leave. Approximately 1,932 personnel traveled by air, 1,431 via bus and 176 by rail.

The passenger unit processed 5,883 incoming personnel and 9,430 outgoing personnel, an increase of 9,020 personnel for the quarter.

Operation and Maintenance of TMP Vehicles: Efforts to lower the cost per mile for operation and maintenance have been fruitful. The cost per mile (less driver) in FY 1961, for example, was .1760 and during the period of April and May was reduced to .1116 per mile.

Change in Records Procedure: The Army equipment records procedure as outlined in TM 38-750, of January 1964, was implemented at this installation on 1 July 1964. Generally, the system is directed toward changeover in operations, maintenance and inventory data to automatic processing system and incorporating the Army procedures into the integrated system. Advantages of the revised procedure include more effective material readiness reporting, correlating the equipment technical manuals with the integrated system, more rapid accessability to data reflecting maintenance management procedures and equipment improvement reports.

#### **FACILITIES**

Commissary Meat Market Project: Early in calendar year 1964, Third US Army approved the Fort Benning meat market expansion program. This project involved construction of a 60 feet by 24 feet cooler, with rail assembly and scales, on the outside of the store, with connecting doorways into the meat processing area. The new linear footage of the meat rail will be capable of storing approximately 200 quarters of beef and provides a more efficient operation through a straight line production flow.

Expansion of Commissary Annex #3 (Milk Bar): An expansion of Commissary Annex #3 (Milk Bar) was effected on 28 March 1964. Approximately 600 square feet of sales area was added in the expansion. All the work was performed by commissary personnel using salvaged material primarily.

Record Sales and Customer Transactions in Commissary Stores: Commissary store sales went to an all time high of \$1,237,765.05 for December 1964. June is not used for comparison because of the abnormal accounting period. The sales for December follow:

Main Store	884, 019. 77
Annex 1	213, 599. 13
Annex 2	18, 734. 35
Annex 3	35, 024. 93
Cigarette Room	86, 386, 87

An all time high of customer transactions was also recorded for December 1964 with a total of 128,997 as follows:

Main Store	52,552
Annex 1	29, 523
Annex 2	9,222
Annex 3	18,612
Cigarette Room	19.088

### COMPTROLLER

### Verification of Ration Breakdown Records and Procedures

Based on Third US Army Headquarters recommendations, during the third quarter a revision was published to USAIC Regulation 30-1 assigning additional verification duties to officers appointed to review ration breakdown records and procedures. Reports prepared by these officers have been expanded to require evidence of acceptable operation. This change in function is designed to relieve workload in the Comptroller Section by assigning a function not specifically delegated to the Comptroller by regulations to other elements of the command.

This action has relieved the section of certain detailed verification duties, but the monitoring and analysis of this phase of mess administration remains with the Comptroller Section. Manhours saved through implementation of this procedure have been utilized in other areas of the internal review program, resulting in a production increase as a byproduct.

### FUNDING

# Review of FY 1965 Funding

On 17 January 1964, the initial dollar guidance received for the Operation and Maintenance, Army (OMA) appropriation was \$55,049,800. The firm funding program received on 31 July

1964 was \$53,262,600. By 30 September 1964, the funding program had been further reduced to \$51,134,300 of which \$17,652,900 or 34.5% had been expended. The magnitude and impact of funding shortages were reported to Headquarters Third US Army on 3 September 1964; the reply from that headquarters stated that the impact should be submitted in the Budget Execution Review (RCS ATCOM-74) in November 1964.

The Budget Execution Review (BER) was submitted on 16 November 1964. As of 31 October 1964, there were funds available of \$48.4 million to apply against requirements of \$63.5 million. Of the unfinanced requirements of \$15.1 million, \$12.2 million were considered essential to mission accomplishment. Third US Army reaction was a proposed increase of \$2.7 million, contingent upon USCONARC approval of requested reprogramming actions. This applies against USAIC unfinanced requirements only. No action was taken with respect to USAIS and Project TEAM. As of 31 December 1964, the following percentage of available funds has been expended:

USAIC		58.0%
USAIS		57.9%
PROJECT TEAM		81.5%

# Review of Fiscal Year 1964 Funding

The original dollar guidance given the installation on 21 February 1963 for Operation and Maintenance, Army, and Family Housing, Defense appropriations totalled \$57,245,700. The firm annual funding program received on 28 August 1963 totalled \$48,663,700. Increases and decreases to the program during the fiscal year resulted in the following funds being available for the year as of the end of each quarter:

1st Quarter FY 1964	\$50, 361, 300
2nd Quarter FY 1964	58, 011, 771
3rd Quarter FY 1964	58, 119, 582
4th Quarter FY 1964	59, 923, 160

Due to local reprogramming and receipt of additional funds from higher headquarters, missions assigned the command were accomplished to a degree considered adequate. At the end of the year, 99.95% of funds available had been obligated.

# Savings Program

Responsibility for promotion of the savings program (US Savings Bonds and Soldiers' Deposits) was transferred from Adjutant General Section to Comptroller Section effective 1 January 1964. The Fort Benning program included all units at Fort Benning until 1 April 1964, when the Second Infantry Division became responsible directly to Third US Army. The participation rate for bonds (US Army Infantry Center less Second Infantry Division) was 49% on 1 January 1964. By the end of the Annual Bond Canvass, conducted during May, the objective of 65% was slightly exceeded by attainment of 65.01%. This is the first time in eight years that this head-quarters has met the Army goal.

# INSPECTIONS AND VISITS

# General Accounting Office

Four visits were made to the installation by General Accounting Office representatives during the period January - June 1964. In two instances, the visits were to identify problems pertaining to the CH-47 helicopter program, and to survey commercial facilities and the commissary store, and no findings or recommendations were furnished. A visit covering construction projects concluded in agreement that higher headquarters action was necessary regarding

regulatory implementation. The fourth visit concerned maintenance of aircraft, and resulted in local routine corrective action in response to General Accounting Office findings and recommendations.

# Project AIM

Members of a Department of the Army study group who are studying ways and means of improving Army Installation Management (AIM) visited the installation during the period 25-30 June 1964. The purpose of the visit was to identify and isolate problems of installation management which might be resolved or reduced by action of higher headquarters. Most of the visit was concerned with collection of information and interviewing key installation personnel concerning resources management, personnel utilization and data processing.

The final report of the study group will be made to the Secretary of the Army about 1 December 1964. The results of the study will not be known at this headquarters until early 1965.

# Third US Army

Representatives of Third US Army Comptroller Section visited the installation 20-24 April 1964 to review fund control, unliquidated obligations, and internal review procedures. Their recommendations concerning procedures included: (1) that disinterested officers perform all quarterly unannounced cash counts now performed by auditors of the Comptroller Section, with the Comptroller continuing to monitor the program; and (2) that functions not specifically delegated to the Comptroller by regulations be performed by other elements of the command. Action is being taken to adopt these procedures.

# MANAGEMENT ANALYSIS AND ECONOMY

# Management Improvement Program

The Commanding General received the Third US Army Commander's Award for the most outstanding management improvement resulting from a scheduled management improvement project (MIP) during the first half of Fiscal Year 1964. The winning project, MIP No. USAIS-27, involved combining United States Army Infantry School Problems 8750N with 6848N into one problem (2931N). Annual benefits resulting from implementation of this improvement amount to over \$400,000 per year.

#### PERSONNEL

## Retirement of Civilian Employees

Two civilian employees of the Comptroller Section retired during the second quarter, after many years of Government service. Mis Mary E. Reynolds, Chief of the Budget/Review & Analysis Division, GS-12, retired effective 15 May 1964 after 42 years of service. Mr. Gustav J. Springman, Chief of the Internal Review Division, GS-12, left the section on 1 May 1964 after 32 years of service.

### DATA PROCESSING

# Assignment of Additional Missions

In July 1963, the Data Processing Section was assigned the mission to implement TM 38-750-1 (The Army Equipment Record System - TAERS) for the 11th Air Assault Divisions 1

In August 1963, Fort Benning was selected to develop and implement a prototype automatic data processing system (utilizing an electronic digital computer) for the Personnel Functional area. <sup>2</sup> The following reflects the impact of these additional missions on the Data Processing Section during the period 1 January - 30 June 1964:

- a. Personnel Spaces In January 1964<sup>3</sup> six overhire civilian spaces were authorized to implement automatic data processing in the Personnel area. Subsequently, two of these spaces were authorized as permanent spaces.<sup>4</sup> (Six personnel spaces were authorized in 1963 for TAERS, per Personnel Authorization Voucher, 64-1, <sup>5</sup> 13 September 1963 and 64-3, 19 December 1963, on file in this office.)
- b. Organization In view of added missions and authorization of additional personnel, the Data Processing Section was reorganized, effective 30 April 1964. 7,8

The present status of accomplishment of the additional missions is as follows:

Automatic Data Processing for the Personnel Functional Area - Project is in the planning and development stage. Personnel are receiving school, non-resident, or on-the-job training. Based on informal information received from Headquarters USCONARC, the present projected installation date for the computer will be several months later than the 1 January 1965 target date previously established by USCONARC.

Implementation of TM 38-750-1 (TAERS) - This project became operational in 1963; however, there have been numerous changes in reporting requirements and formats, and a tremendous increase in work-load as TAERS is being extended to installation maintenance operations. Revised and additional programs directed by revised TM 38-750-1 are being developed and will be implemented within 1st Quarter, FY 1965.

### Project TRIM

The Department of Army entered into contract with International Business Machines Corporation to purchase certain card punch equipment which was installed and under rental contract as of 1 February 1964. Based on instructions from higher headquarters, 9, 10 this headquarters executed Material Inspection and Receiving Report 1 to cover purchased equipment.

Purchase of equipment resulted in reduced recurring rental costs; however, some of this saving was offset by requirement of an equipment maintenance contract. Net savings during the period 1 February - 30 June 1964 was \$11,400. These funds were withdrawn by Headquarters Third US Army by Change 78 to Program and Funding Authorization Schedule, 27 April 1964. 12

# FOOTNOTES

- 1. Ltr AJAG:-D-M, Hq Third US Army, 29 July 1963, subject: Implementation of TM 38-750-1 for 11th Air Assault Division.
  - 2. Message AJAGC-F 317569, Hq Third US Army, 8 Aug 63.
- 3. DF, AJIGP-M, from GI Section to Data Processing Section, 20 Jan 64, subject: Civilian Personnel Voucher Number 78 (FY 64).
- 4. TD Personnel Authorization Voucher Number 64-8 from G1 Manpower Division, 30 Jun 64.
- 5. TD Personnel Authorization Voucher Number 64-1, from Gl to Data Processing Section, 19 Dec 63 (not inclosed; in DPS file 205-29, TD Reference Paper Files).
- 6. TD Personnel Authorization Voucher Number 64-3, from Gl to Data Processing Section, 19 Dec 63 (not inclosed; in DPS file 205-29, TD Reference Paper Files).
- 7. DF, AJIDP, from Data Processing Section to Comptroller, 28 Feb 64, subject: Proposed Reorganization of Data Processing Section. (Inclosures withdrawn.

  CHARLES B. GAY, Chief, DPS.)
- 8. DF, AJIGC-M, from Comptroller to DPS, 30 Apr 64, subject: Organization, Mission and Functions Data Processing Section. (Mission and functions statement withdrawn.

  CHARLES B. GAY, Chief, DPS.)
- 9. Ltr SELMA-MSe-7, US Army Electronics Materiel Agency, Philadelphia, Pennsylvania, 18 Feb 64, subject: IBM Punch Card Machine Purchases. (Inclosure withdrawn. CHARLES B. GAY, Chief, DPS.)
  - 10. Message AJAGC-F 302177, Hq Third US Army, 3 Feb 64.
- 11. Material and Inspection Report (DD Form 250), prepared by Supply Control and Storage Section, USAIC, 4 Mar 64.
- 12. Change 78 (DA Form 1323), Program and Funding Authorization Schedule, 27 Apr 64 (not inclosed; in Budget/R&A Div, Compt Section, USAIC, file 302-19, Third US Army Allotment).

#### STAFF JUDGE ADVOCATE

A streamlined procedure was adopted for the processing of requests by civil authorities for the surrender to them of soldiers against whom criminal warrants are issued. The principal feature of the new procedure is that all the processing of such requests is conducted by the Staff Judge Advocate's Office. The Staff Judge Advocate has the delegated authority of the installation commander to authorize such surrenders.

Through efforts of the Staff Judge Advocate, tax authorities of Muscogee County, Georgia, adopted more favorable procedures for soldiers who are not domiciled in Georgia to claim exemptions from local property taxes on automobiles.

During July 1963, the Judge Advocate reorganized the office to group all direct legal service for individual soldiers and their dependents into one division of the office, which was designated the Soldiers Advocate Division.

The responsibilities of the new division were (1) to operate the Army Legal Assistance Program within the Infantry Center; (2) to defend soldiers in court-martial proceedings; (3) to represent soldier-respondents in administrative board proceedings when qualified lawyer counsel is required; and (4) to provide any other direct legal advice, counsel or representation for individuals as required by law, regulations or local policy.

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The objectives of the reorganization were to:

- a. Promote efficiency by unified treatment of each soldier's total legal problems.
- b. Promote efficiency of the entire Staff Judge Advocate Section by an appropriate division of total personnel resources between direct legal service for the Army and that for individual soldiers and their dependents.
- c. Increase the professional quality of all legal services provided by a more nearly rigid division of services to the Army from services for individuals; this to be achieved by allaying suspicions that judge advocates represent conflicting interests. Also, it was anticipated the new organization of the workload would promote a higher degree of individual professional responsibility for their work by all judge advocate officers assigned to the entire Staff Judge Advocate Section.
- d. Encourage soldiers with legal problems particularly younger soldiers to seek proper legal guidance.

After approximately one year of operation under the new organizational concept, it appears that considerable progress has been made toward achieving all the objectives, and particularly the first one. While there has not been a significant increase in the total workload, it is the considered opinion of all judge advocates concerned that a better quality of service has resulted from the unified treatment of each soldier's problems. Also, it has been noticeable that the soldiers advocates have been better able to attack basic problems (often through coordinating with commanders and other agencies - civil and military), thus practicing preventive law more effectively.

On 11 September 1964, Colonel James G. McConaughy, JAGC, assumed the duties as Staff Judge Advocate, United States Army Infantry Center vice Colonel Edwin G. Schuck, who has been assigned to duty in the office of the Judge Advocate General, Department of the Army.

#### INFORMATION OFFICE

The historical significance of the past year is particularly noteworthy, especially from the community relations aspect. Throughout, there were activities, exercises and visiting dignitaries of historical importance.

While these activities were significant, they were overshadowed by the effect of the 11th Air Assault Division on the community and public opinion.

Early in 1964 the 11th Air Assault Division was well on its way in testing the concept of air mobility. The influx of hundreds of helicopters flying daily over the community, coupled with the problem of a large increase in troop strength, presented a unique and challenging problem to Fort Benning and the community.

In preliminary planning the Information Office immediately recognized that potential problems existed in the following broad areas of community relations: (1) Housing; (2) Aircraft noises; (3) Land acquisition; (4) Aircraft crash reporting procedures; and (5) Media relations.

Locally, a plan was formulated and implemented with such success that it was submitted to the Public Relations Society of America as an example of effective community relations planning. 1

Information Plan for Exercise HAWK STAR I - The concept of a plan for the conduct of Command and Public Information activities for HAWK STAR I was approved by OCINFO and from this a final plan was formulated. <sup>2</sup> A key feature of the plan was to give advance briefings to community leaders and news media personnel in the vicinity of the exercise area. Understanding that relations between the military and public is a two-way street, an information handbook was issued to participating troops prior to the exercise. This handbook, with a message from the Commanding General of the 11th Air Assault Division, stressed safety, the safeguarding of private property and the importance of a soldier's conduct in formulating public opinion. <sup>3</sup>

Air Disaster - The crash of a Caribou aircraft on 24 June in the South Carolina exercise area took the lives of seven soldiers and injured 24 all assigned to the 11th Air Assault Division. A crash of this nature immediately becomes a matter of national interest and concern.

Public Opinion and Support - The manner in which accidents, disasters and incidents are reported during an exercise plays a vital role in forming public opinion. Continually throughout HAWK STAR I the local media were kept informed of all development of public importance no matter how routine they may have seemed. Local media encompassed the community surrounding Fort Benning as well as communities within the exercise area. The coverage by local media was on a daily basis throughout the maneuver. The Columbus-Phenix City-Fort Benning newspapers gave the exercise two column, front page coverage on a daily basis. 4

An informal evaluation of coverage by media in the Fort Benning and HAWK STAR I area showed that coverage was highly favorable. Particularly noteworthy was the coverage extended by the Columbia, South Carolina, and the Columbus, Georgia, papers.

<u>Visiting Dignitaries</u> - Secretary of the Army Stephen Ailes visited Fort Benning on 11-12 March, his first visit since assuming his position as Secretary. The Information Office arranged a press conference which was attended by media representatives from the Columbus, Georgia, area. Resulting coverage of the Secretary's visit was thorough and favorable to the Army. <sup>5</sup>

# Post Community Activities:

Columbus Rotary Club - The Commanding General hosted the Columbus Rotary Club on 19 February at the Main Officers' Open Mess. This meeting was particularly successful inasmuch as the approximately 200 Rotarians were picked up at a downtown airport by Army helicopters and flown in formation to an area near the Officers' Club. This served a two-fold purpose: (1) it demonstrated that Fort Benning is a good neighbor; (2) it served to familiarize civilian leaders with modern Army equipment. Local media covered the meeting thoroughly and resulting publicity was highly complimentary to this installation.

Armed Forces Day - For the first time in a decade, Fort Benning, in conjunction with the Infantry School and Center, 2nd Infantry Division, and 11th Air Assault Division, planned a massive display for the public stressing Fort Benning's importance to the Nation's defense and its contribution to America's "Power for Peace," the traditional theme for Armed Forces Week.

Armed Forces Day at Fort Benning was celebrated on 16 May. The event received wide-spread radio, television and newspaper coverage. An unprecedented 30,000 visitors toured the post, attesting to the success of the program. 7

Dedication of the Infantry School Building, Bldg. 4 - On 5 June, the multi-million dollar Infantry School Building was dedicated in a ceremony attended by the public and a number of high ranking military and civilian dignitaries. Following the dedication, the building was opened to the public for inspection. The ceremony was carried live over a local TV station on video-tape. Local coverage of building progress over a two-year period terminated with the dedication ceremony in front of the new building. Coverage by local media was complete and stressed the unique relationship of community and post. 8.

Outstanding Civilian Service Medal - The Outstanding Civilian Service Medal was presented to Mr. Charles H. Culpepper on 7 July 1964 by Major General H. W. O. Kinnard, Commanding General, 11th Air Assault Division. 9

Terminate Supervision of 11th Air Assault Division Information Office Functions - On 1 August 1964 supervision of the 11th Air Assault Division Information activities by Information Office, USAIC was relinquished to Third United States Army.

# FOOTNOTES

- 1. Silver Anvil Entry, 11th Air Assault Division and Community Relations.
- 2. Information Plan for HAWK STAR I, DF fr Info Sec to CG, 11th AAD and CG, TEC Gp, 29 Apr 64 (not inclosed; in IO, USAIC file 204-58, HAWK STAR I).
  - 3. Exercise HAWK STAR I, Information Handbook.
  - 4. News Clipping, THE COLUMBUS ENQUIRER, 27 Jun 64.
- 5. News Clipping, THE COLUMBUS ENQUIRER, 12 Mar 64; News Clipping, THE CO-LUMBUS LEDGER, 11 Mar 64, 13 Mar 64.
- 6. News Clipping, THE COLUMBUS LEDGER, 19 Feb 64; News Clipping, THE COLUMBUS ENQUIRER, 20 Feb 64.
- 7. News Clippings, THE BAYONET, Fort Benning, Ga., 15 and 22 May 64 (not inclosed, see BAYONET file IO, USAIC).
- 8. News Clipping, THE COLUMBUS LEDGER, 18 Feb 64, THE BAYONET Commemorative Edition, 5 Jun 64.
- News Clipping, THE COLUMBUS LEDGER, 7 Jul 64; News Clipping, THE ATLANTA CONSTITUTION, 7 Jul 64; News Clipping, THE COLUMBUS ENQUIRER, 8 Jul 64.

### INSPECTOR GENERAL

Inspections - In February 1964 an annual general inspection of the Headquarters, 11th Air Assault Division, was conducted by this office utilizing about 45 inspectors from sections of the USAIC. The Division was in general accorded excellent ratings in all areas although deficiencies were noted in the logistical planning (ammunition) and signal security.

General Orders Number 213, Headquarters Third US Army, dated 1 August 1964, relieved the 11th Air Assault Division (T) and 10th Air Transport Brigade (Air Transport) (T) from attachment to the US Army Infantry Center and this section from the responsibility of annual general inspection of Headquarters 11th Air Assault Division and staff supervision of the Inspector General office of that organization.

<u>Personnel</u> - Colonel Sydney E. Sacerdote was assigned as Inspector General, United States Army Infantry Center, effective 18 December 1964.

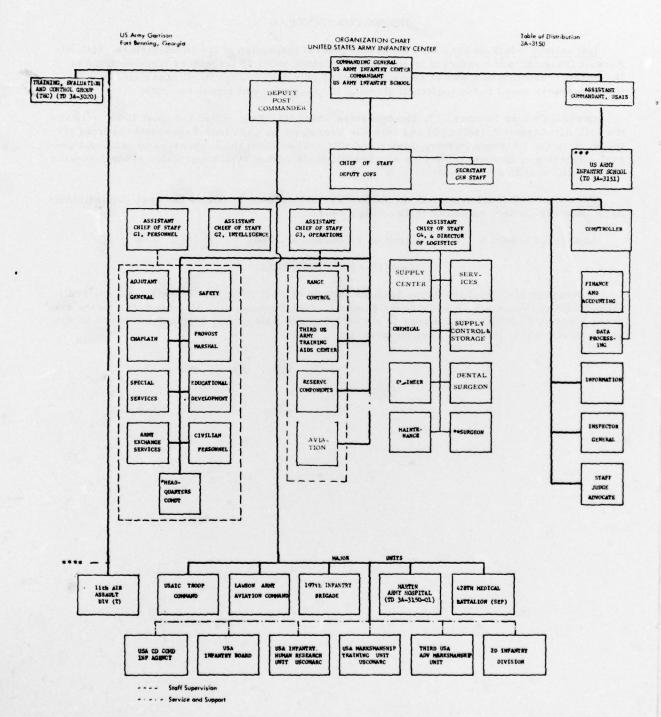
Lt Colonel Robert F. Galer retired on 31 December 1964.

# MARTIN ARMY HOSPITAL

A complete history of the Army Medical Service at Fort Benning, Georgia, is contained in the publication "Archives, Martin Army Hospital, Fort Benning, Ga. May 64." Due to the size of the referenced publication, a copy is not included with this annual supplement, but is on file at the Martin Army Hospital, Fort Benning, Ga.

### CHAPTER IV

# CHART



<sup>\*</sup>The CO, USAIC Troop Command, in his capacity as Hq Comdt coordinates matters through ACofS, G1.

\*\*The CO, Martin Army Hospital, in his capacity as Surgeon coordinates matters through the Director of Logistics.

\*\*\*Organization, missions and functions of USAIS are contained in USAIS Manual of Orgn Missions & Functions.

<sup>\*\*\*\*</sup>Under CG TUSA effective 1 Aug 64.